

FY 2022-23: COMMUNITY COLLEGES
Summary: As Passed by the Senate
Senate Bill 843 (S-2) as Amended



Analyst: Perry Zielak

	FY 2021-22 YTD as of 2/9/22	FY 2022-23 Executive	FY 2022-23 House	FY 2022-23 Senate	FY 2022-23 Conference	Difference: Senate From FY 2021-22 YTD	
						Amount	%
IDG/IDT	\$0	\$0	\$0	\$0		\$0	--
Federal	0	0	173,700,100	0		0	--
Local	0	0	0	0		0	--
Private	0	0	0	0		0	--
Restricted	431,417,000	470,028,400	518,888,200	473,262,600		41,845,600	9.7
GF/GP	0	0	0	0		0	--
Gross	\$431,417,000	\$470,028,400	\$692,588,300	\$473,262,600		\$41,845,600	9.7

Notes: (1) FY 2021-22 year-to-date figures include mid-year budget adjustments through February 9, 2022. (2) Appropriation figures for all years include all proposed appropriation amounts, including amounts designated as "one-time."

Overview

The Community Colleges budget, contained in Article II of the compiled School Aid Act, provides funding for operational support of the 28 public community colleges located throughout the state and some retirement costs for employees who participate in the state public school employee retirement system. Community colleges offer a wide variety of educational programs, including traditional two-year transfer programs, associate degrees, career and technical education, developmental and remedial education, continuing education, and baccalaureate programs in a limited number of areas. The colleges are supported primarily through a combination of state aid, local property tax revenue, and tuition and fees.

Major Budget Changes from FY 2021-22 YTD Appropriations

1. Community College Operations Increase

Executive includes a net increase of \$28.8 million School Aid Fund (SAF) for community college operations, an 8.8% increase. This includes:

- \$32.4 million SAF (\$16.2 million SAF ongoing and \$16.2 million SAF one-time), or 10.0%, increase to operations grants for community colleges, which would be distributed through the performance funding formula.
- Removal of \$3.2 million SAF of FY 2021-22 one-time operations funding.
- \$306,500 SAF decrease based on FY 2020-21 North American Indian Tuition Waiver program costs reported by institutions.

Projected funding increases for individual community colleges would range from 7.9% to 14.2%. Total funding for operations would be \$357.4 million SAF.

House includes a net increase of \$22.2 million SAF for community college operations, a 6.8% increase. This includes:

- \$25.4 million SAF increase to operations funding, allocated based on a funding formula that allocates \$3.5 million to each institution, uses a 3-year average of fiscal year equated students (FYES) multiplied by an established funding per FYES measure, and a 10% cap on increases above FY 2021-22 levels, with amounts over the cap redistributed through an iterative process to all institutions below the cap, and a category to ensure a 1% minimum funding increase for community colleges below FY 2021-22 funding levels.

[continued on next page]

	FY 2021-22 Year-to-Date (as of 2/9/22)	FY 2022-23 Senate Change
Gross	\$328,583,400	\$32,059,200
Restricted	328,583,400	32,059,200
GF/GP	\$0	\$0

Major Budget Changes from FY 2021-22 YTD Appropriations

1. Community College Operations Increase (continued)

- Removal of \$3.2 million SAF of FY 2021-22 one-time operations funding.
- \$306,500 SAF decrease based on FY 2020-21 North American Indian Tuition Waiver program costs reported by institutions.

Projected funding changes for individual community colleges would range from 1.0% to 10.5%. Total funding for operations would be \$350.8 million SAF.

Senate includes a net increase of \$32.1 million SAF for community college operations, a 9.8% increase. This includes:

- \$35.6 million SAF (\$17.8 million SAF ongoing and \$17.8 million SAF one-time), or 11.0%, increase to operations grants for community colleges, which would be distributed through the performance funding formula.
- Removal of \$3.2 million SAF of FY 2021-22 one-time operations funding.
- \$306,500 SAF decrease based on FY 2020-21 North American Indian Tuition Waiver program costs reported by institutions.

Projected funding changes for individual community colleges would range from 8.7% to 15.7%. Total funding for operations would be \$360.6 million SAF.

2. Michigan Public School Employee Retirement System (MPERS) State Share of Unfunded Actuarial Accrued Liability (UAAL) Stabilization Payment

Gross	\$87,200,000	\$5,400,000
Restricted	87,200,000	5,400,000
GF/GP	\$0	\$0

Executive increases funding by \$5.4 million SAF for the state's share of community colleges' MPERS UAAL, a 6.2% increase, due to changes in payroll growth assumptions. The state's share is the difference between the calculated UAAL contribution to the system and the employer contribution cap of 20.96% of payroll set by the Public School Employees Retirement Act (MCL 38.1341). Total funding for the state share of MPERS would be \$92.6 million SAF. House concurs. Senate concurs.

3. MPERS Offset

Gross	\$1,733,600	\$5,286,400
Restricted	1,733,600	5,286,400
GF/GP	\$0	\$0

Executive increases funding by \$5.3 million SAF for the community colleges' MPERS offset payment, a 304.9% increase, which assists in offsetting a portion of the contributions owed to MPERS by community colleges. The increase would equalize the offset for community colleges with the K-12 school district MPERS offset. Total funding for the MPERS offset would be \$7.0 million SAF. House concurs. Senate concurs.

4. MPERS Normal Cost Offset

Gross	\$11,700,000	(\$900,000)
Restricted	11,700,000	(900,000)
GF/GP	\$0	\$0

Executive decreases funding by \$900,000 SAF for the community colleges' MPERS normal cost offset, a 7.7% decrease, due to maintaining the current assumed rate of return at 6.8%. Total funding for the MPERS normal cost offset would be \$10.8 million SAF. House concurs. Senate concurs.

5. Michigan Reconnect Program

Gross	\$0	\$0
Restricted	0	0
GF/GP	\$0	\$0

House adds \$55.0 million SAF for the Michigan Reconnect program, originally funded in the Department of Labor and Economic Opportunity (LEO) budget. Michigan Reconnect provides a last-dollar scholarship to individuals over the age of 25 with a high school or equivalent diploma seeking an associate degree or Pell-eligible skill certificate. Total funding for the Michigan Reconnect program would be \$55.0 million SAF. Senate does not include.

<u>Major Budget Changes from FY 2021-22 YTD Appropriations</u>		<u>FY 2021-22 Year-to-Date (as of 2/9/22)</u>	<u>FY 2022-23 Senate Change</u>
6. Michigan Reconnect Program Expansion		Gross	\$0
<u>House</u> adds \$148.5 million federal Coronavirus State Fiscal Recovery Fund for the expansion of the Michigan Reconnect program. Individuals aged 21 to 24 with a high school or equivalent diploma would be eligible for a last-dollar scholarship for an associate degree or Pell-eligible skill certificate. Total funding the Michigan Reconnect program expansion would be \$148.5 million Gross. <u>Senate</u> does not include.	Federal	0	0
	GF/GP	\$0	\$0
7. Michigan Reconnect Program Short-Term Training Grants		Gross	\$0
<u>House</u> adds \$6.0 million federal Coronavirus State Fiscal Recovery Fund for the Michigan Reconnect program short-term training grants. Individuals at least 21 years old with a high school or equivalent diploma would be eligible for a skills scholarship to a qualified occupational or private training program. Total funding the Michigan Reconnect program short-term training grants would be \$6.0 million Gross. <u>Senate</u> does not include.	Federal	0	0
	GF/GP	\$0	\$0
8. Community College Academic Catch-up Program		Gross	\$0
<u>House</u> adds \$10.0 million federal Coronavirus State Fiscal Recovery Fund for the creation of the Community College Academic Catch-up program, which would be administered by the Michigan Community College Association. Community colleges would apply for grant funding to support various summer educational programs for students entering college for the 2022-23 academic year. Total funding for the Community College Academic Catch-up program would be \$10.0 million Gross. <u>Senate</u> does not include.	Federal	0	0
	GF/GP	\$0	\$0
9. Michigan Center for Adult College Success		Gross	\$0
<u>House</u> adds \$9.2 million federal Coronavirus State Fiscal Recovery Fund for the creation of the Michigan Center for Adult College Success, which would be administered by the nonprofit organization Talent 2025. The center would work on ensuring adult enrollment and completion of college degree and certificate programs. Total funding for the Michigan Center for Adult College Success would be \$9.2 million Gross. <u>Senate</u> does not include.	Federal	0	0
	GF/GP	\$0	\$0
10. Pregnant and Parenting Student Services		Gross	\$0
<u>House</u> adds \$500,000 SAF for pregnant and parenting student services. Community colleges that establish and operate a pregnant and parenting student services office according to the guidelines found in 2004 PA 500 are eligible for grants to operate the office. <u>Senate</u> does not include.	Restricted	0	0
	GF/GP	\$0	\$0
11. Grand Rapids Community College Public Safety Training Center		Gross	\$0
<u>House</u> adds \$100 federal Coronavirus State Fiscal Recovery Fund placeholder for the creation of the Public Safety Training Center located at Grand Rapids Community College. <u>Senate</u> does not include.	Federal	0	0
	GF/GP	\$0	\$0

Major Boilerplate Changes from FY 2021-22

Sec. 201e. FY 2022-23 One-Time Performance Funding Payment Detail – NOT INCLUDED

Details the FY 2020-21 one-time operational support payment. Executive revises language that details the FY 2022-23 one-time performance funding payment allocations for each community college. House does not include. Senate does not include.

Major Boilerplate Changes from FY 2021-22

Sec. 206. Appropriations Payment Schedule and Reporting Requirements – REVISED

Provides for payment of appropriations in 11 installments per year to community colleges to be paid on the 16th of each month; directs Department of Treasury to withhold appropriations if colleges fail to submit Michigan Community College Data Inventory (MCCDI) data, longitudinal data system data, annual independent audits, tuition and fee information, and degree and certificate award data as required. Executive deletes requirement that the state budget director notify the legislature before withholding funds from community colleges that fail to comply with reporting requirements. House revises reporting date from the first business day of November to November 15. Senate retains and makes minor technical revisions.

Sec. 208. Self-Liquidating Projects Restriction and Capital Outlay Requirements – DELETED

Executive deletes language that prohibits community colleges from using state funds for construction or maintenance of a self-liquidating project and deletes requirement that colleges comply with Joint Capital Outlay Subcommittee (JCOS) use and finance policy for any capital outlay projects and subjects community colleges that fail to comply with JCOS requirements to a penalty of 1% of the operations funding for each violation. House retains. Senate concurs with Executive.

Sec. 209. Transparency Website and Various Reporting Requirements – RETAINED

Requires colleges to post specified information on their websites, including: annual operating budgets, general fund revenue and expenditure projections, a listing of debt service obligations, collective bargaining agreements, health care benefits plans, audits and financial reports, and information on dual enrollment programs and other opportunities for earning college credit while in high school. Also requires colleges to provide current fiscal year budget information to the state budget director. Executive deletes requirement to submit information to the state budget director. Deletes a provision authorizing the state budget director to withhold a community college's monthly installment payment for failure to comply with posting specified fiscal information on a transparency website. Deletes reporting requirements around budgeted current fiscal year revenues, in addition to reporting requirements involving career and technical programs, dual enrollment and early middle college programs. House revises a reporting date from the first business day of November to November 15. Senate retains.

Sec. 209a. Campus Safety Information and Resources Website, Safety Reporting Requirements – RETAINED

Requires community colleges to develop a "campus safety information and resources" webpage, which must be linked and displayed on their home webpage. The page must display various safety information and policies, and the schools must certify compliance to the state budget director or have monthly state payments withheld. Executive deletes language that requires certification to the state budget director. House retains. Senate retains.

Sec. 210g. Bachelor of Science in Nursing Articulation Agreements Reporting – DELETED

Executive deletes language that requires community colleges seeking articulation agreements with universities on a bachelor of science in nursing to report on the summary of efforts on establishing articulation agreements with public or independent universities. House retains. Senate concurs with Executive.

Sec. 210h. Community College COVID-19 Vaccination Exemption Requirement – REVISED

Executive deletes language that details exemptions and reporting requirements that community colleges must provide to students if a campus mandatory vaccine policy is implemented. House retains. Senate revises language to prohibit COVID-19 vaccinations or testing for in-person instruction, fines or other penalties for not taking COVID-19 tests, and withholds a community college's monthly payment for violations of the vaccine and testing policy.

Sec. 212. Cost Containment and Efficiency Initiatives – RETAINED

Executive deletes language that encourages community colleges to evaluate and pursue efficiency and cost-containment measures, including joint ventures, consolidating services, program collaboration, increasing web-based instruction, improving energy efficiency, eliminating low-volume/high-cost instructional programs, self-insurance, and group purchasing. House retains. Senate retains.

Sec. 212a. Community College Operations Rainy Day Fund – NOT INCLUDED

House adds language that encourages community colleges to maintain a rainy day fund that equals at least 5% of the community college's general fund operating budget. Senate does not include.

Sec. 216. Michigan Reconnect Program – NOT INCLUDED

House adds language detailing that Michigan Reconnect program funds must be expended according to statutory requirements. Senate does not include.

Major Boilerplate Changes from FY 2021-22

Sec. 216a. Michigan Reconnect Program Expansion – NOT INCLUDED

House adds language detailing that Michigan Reconnect program funds must be expended according to statutory requirements while expanding the program to include individuals aged 21 to 24; requires the Department of Labor and Economic Opportunity to report on funds expended on a quarterly basis; and designates unexpended funds as a work project. Senate does not include.

Sec. 216b. Michigan Reconnect Program Short-Term Training Grants – NOT INCLUDED

House adds language detailing that Michigan Reconnect program funds for short-term training grants must be expended according to statutory requirements while funding the short-term training grants to include all individuals at least 21 years old; requires the Department of Labor and Economic Opportunity to report on funds expended on a quarterly basis; and designates unexpended funds as a work project. Senate does not include.

Sec. 216c. Community College Academic Catch-Up Program Detail – NOT INCLUDED

House adds language detailing the requirements the Michigan Community College Association must follow when awarding academic catch-up program grants to individual community colleges through a committee review process, and the requirements community colleges must follow when creating an academic catch-up program in order to receive grant funding. Senate does not include.

Sec. 220. Auditor General Performance Audits – RETAINED

Executive deletes language that explicitly authorizes performance audits by the auditor general and requires audited colleges to report audit responses to the legislature, the fiscal agencies, the Auditor General and the state budget director. House retains. Senate retains.

Sec. 226b. COVID-19 Federal Funding Reporting Requirement – DELETED

Executive deletes language that requires community colleges to report all federal funding received related to the COVID-19 pandemic and requires report to be posted on a public website. House revises to include the Coronavirus Response and Relief Supplemental Appropriations Act and the American Rescue Plan Act of 2021. Senate concurs with Executive.

Sec. 226d. Free and Open Speech Policies Reporting Requirement – REVISED

Executive deletes language that requires community colleges to report on activities related to strategic planning or assessment of policies that provide for open and free speech while protecting students from hate speech and discrimination. House revises reporting date. Senate concurs with House.

Sec. 226e. Post-Secondary Degree, Certification or Credential Obtainment Goal – NOT INCLUDED

Executive adds language that states a goal is set of 60% of Michigan residents achieve a post-secondary credential, certification or degree by 2030. House concurs. Senate does not include.

Sec. 226f. Pregnant and Parenting Student Services Office Requirements – NEW

Senate adds language detailing the requirements of a pregnant and parenting student services office that community colleges may establish using operation funds. If a community college establishes an office, a report must be submitted by December 1, 2022 detailing expenditures, a performance evaluation and the number of students served.

Sec. 226g. Campus Advocacy Policy – REVISED

Executive deletes language that requires community colleges adopt advocacy policies for distribution and demonstrations around first amendment activities and political speech. House revises date from January 1, 2022 to January 1, 2023. Senate concurs with House.

Sec. 227. College Level Equivalent Credit Examination Requirements – NOT INCLUDED

House adds language that requires community colleges to develop and implement policies for awarding academic credit for college level equivalent credit examinations, allow students to earn college credit through exams once enrolled, post the policies and opportunities for credit examinations and submit a report if the college requires exam scores higher than those recommended by the American Council on Education to earn credit through examinations. Senate does not include.

Sec. 227a. Accelerated Degree Completion Pathways Requirement – NOT INCLUDED

House adds language that requires community colleges to provide all students with information on accelerated degree completion pathways within the first semester of enrollment, post the information on a public website and create accelerated degree completion pathways if they do not exist. Senate does not include.

Sec. 228. Communication with the Legislature – RETAINED

Executive deletes language that forbids a community college from taking disciplinary action against an employee for communicating with the legislature. House retains. Senate retains.

Major Boilerplate Changes from FY 2021-22

Sec. 229. Veterans and Active Soldiers Notice on Applications and Tuition and Fee Rates – RETAINED

States each community college is expected to include in its application for admission a specific question as to whether the applicant is a current or former member of the armed forces. Urges colleges to work with various organizations to review the issue of in-district tuition for veterans. States that each community college is expected to provide reasonable programming and scheduling accommodations for military duties or training obligations. House adds language that requires community colleges to provide college-level equivalent credit examination opportunities for veterans, active military members, National Guard or military reserves, and when aware that an applicant for admission is a veteran or member of the military, to notify applicant of potential availability of academic credit for college-level military training. Senate retains.

Sec. 230. Performance Formula Detail and Local Strategic Value Categories – REVISED

States the formula by which the amount available for performance funding (which is the amount of the annual increase in funding for community college operations) is allocated: 30% proportionate to prior-year base appropriations, 30% based on contact-hour-equated students weighted for health and technology/industrial fields, 10% based on performance completion improvement, 10% based on performance completion number, 10% based on performance completion rate, 5% based on administrative costs, 5% based on meeting certain requirements reflective of providing strategic value to the local community. Lists requirements for the local strategic value categories. States that community colleges must participate and submit semi-annual updates to the Michigan Transfer Network to receive performance funding payments. Executive adds language specifying the one-time performance formula payments are distributed using the formula.

House revises formula that distributes all operational funding to a formula that multiplies the 3-year average of community colleges' FYES measure by a calculated FYES funding figure. The FYES funding figure is obtained by dividing 75% of the prior fiscal year's operations funding plus any new funding, excluding North American Indian Tuition Waiver funding, by the total sum of all community colleges' 3-year average FYES measure. The formula also distributes \$98.0 million equally divided by all institutions (\$3.5 million per college), and caps individual community college increases at 10% above FY 2021-22 funding levels, redistributing amounts over the cap using an iterative process to every institution below the 10% cap through a revised 3-year average FYES measure. Community colleges below FY 2021-22 funding levels receive additional funding to equal a 1% increase over FY 2021-22 funding.

Senate adds language that provides tuition restraint requirements in order to receive performance funding and one-time performance funding for FY 2022-23; community colleges must limit in-district tuition and fee increases to 5.0% or \$226, whichever is greater. Defines the term "fee" to include the cost of any charges paid by more than half of all resident students. Defines the term "tuition and fee rate" to be the average cost charged to the majority of students for the 2 semesters with the highest amount of full-time equated students during an academic year. Specifies community colleges that violate the tuition restraint cap shall not receive a capital outlay project authorization in FY 2022-23 and FY 2023-24 and will have their appropriation adjusted.

FY 2022-23 Community College Operations Appropriations As Passed by the Senate

% of Formula:		30%	10%	10%	10%	30%	5%	5%								
FY 2021-22		FY 2021-22 Base Appropriation	Sustainability	Performance- Improvement	Performance- Completion Number	Performance- Completion Rate	Contact Hours	Administrative	Local Strategic Value	Total Operational Support Payment	FY 2021 Indian Tuition Waiver Cost	Indian Tuition Waiver Adjustments	Total Indian Tuition Waiver Payment	One-Time Operational Support Payment	FY 2022-23 Appropriation	% Change
Indian Tuition Waiver Payment																
Alpena	\$23,900	\$5,753,300	\$94,930	\$37,226	\$21,834	\$45,948	\$50,312	\$34,739	\$15,822	\$300,800	\$13,700	(10,200)	\$13,700	\$300,800	\$6,368,600	10.2%
Bay de Noc	111,600	5,602,800	92,447	29,720	21,373	46,130	60,351	36,147	15,408	301,600	109,700	(1,900)	109,700	301,600	6,315,700	10.5%
Delta	60,100	15,160,500	250,150	66,707	80,301	86,382	235,587	39,644	41,692	800,500	40,200	(19,900)	40,200	800,500	16,801,700	10.4%
Glen Oaks	0	2,651,200	43,745	26,609	10,398	32,937	40,104	4,911	7,291	166,000	0	0	0	166,000	2,983,200	12.5%
Gogebic	52,000	4,873,700	80,417	41,861	12,397	45,859	35,769	22,836	13,403	252,500	42,500	(9,500)	42,500	252,500	5,421,200	10.1%
Grand Rapids	198,600	18,773,100	309,758	86,762	117,626	102,689	387,535	36,283	51,626	1,092,300	184,400	(14,200)	184,400	1,092,300	21,142,100	11.4%
Henry Ford	15,000	22,533,100	371,799	119,500	143,169	99,146	450,039	37,997	61,966	1,283,600	31,300	16,300	31,300	1,283,600	25,131,600	11.5%
Jackson	46,200	12,756,200	210,479	57,601	45,340	56,128	154,586	33,542	35,080	592,800	42,600	(3,600)	42,600	592,800	13,984,400	9.2%
Kalamazoo Valley	86,100	13,099,900	216,150	77,106	66,462	78,203	230,430	39,358	36,025	743,700	56,600	(29,500)	56,600	743,700	14,643,900	11.1%
Kellogg	51,300	10,267,100	169,408	51,202	51,682	66,062	129,762	39,616	28,235	536,000	27,000	(24,300)	27,000	536,000	11,366,100	10.2%
Kirtland	6,500	3,358,400	55,414	58,829	17,509	14,777	54,738	30,939	9,236	241,400	23,100	16,600	23,100	241,400	3,864,300	14.8%
Lake Michigan	13,100	5,702,700	94,095	27,959	25,466	25,092	91,679	23,311	15,683	303,300	12,400	(700)	12,400	303,300	6,321,700	10.6%
Lansing	122,700	32,852,000	542,062	150,361	148,935	165,174	384,433	33,119	90,344	1,514,400	110,300	(12,400)	110,300	1,514,400	35,991,100	9.1%
Macomb	23,300	34,276,100	565,559	163,615	146,782	171,268	621,144	36,613	94,260	1,799,200	38,500	15,200	38,500	1,799,200	37,913,000	10.5%
Mid-Michigan	153,900	5,184,400	85,543	30,841	22,334	22,812	99,676	25,612	14,257	301,100	97,600	(56,300)	97,600	301,100	5,884,200	10.2%
Monroe County	700	4,746,200	78,313	30,208	25,120	20,883	81,594	33,931	13,052	283,100	1,400	700	1,400	283,100	5,313,800	11.9%
Montcalm	4,800	3,570,600	58,915	15,711	22,737	15,711	52,269	31,949	9,819	207,100	8,500	3,700	8,500	207,100	3,993,300	11.7%
Mott	41,000	16,440,000	271,262	72,336	68,769	72,336	161,367	32,807	45,210	724,100	28,800	(12,200)	28,800	724,100	17,917,000	8.7%
Muskegon	57,500	9,289,100	153,271	56,836	37,959	61,094	117,884	36,103	25,545	488,700	42,000	(15,500)	42,000	488,700	10,308,500	10.3%
North Central	181,200	3,389,300	55,924	23,644	20,335	34,643	72,950	32,448	9,321	249,300	163,900	(17,300)	163,900	249,300	4,051,800	13.5%
Northwestern	251,200	9,567,100	157,858	52,677	34,692	63,486	118,742	29,827	26,310	483,600	155,500	(95,700)	155,500	483,600	10,689,800	8.9%
Oakland	33,500	22,211,700	366,496	129,590	149,300	119,107	522,869	35,049	61,083	1,383,500	35,800	2,300	35,800	1,383,500	25,014,500	12.4%
Schoolcraft	38,800	13,196,200	217,739	64,928	89,353	77,404	295,426	36,460	36,290	817,600	21,200	(17,600)	21,200	817,600	14,852,600	12.2%
Southwestern	34,100	6,979,400	115,161	99,577	21,795	30,710	73,069	29,244	19,193	388,700	27,100	(7,000)	27,100	388,700	7,783,900	11.0%
St. Clair County	15,100	7,385,200	121,857	33,654	51,740	54,603	130,456	28,897	20,309	441,500	18,600	3,500	18,600	441,500	8,286,800	12.0%
Washtenaw	35,300	13,855,900	228,624	74,337	226,968	82,737	405,236	38,904	38,104	1,094,900	23,700	(11,600)	23,700	1,094,900	16,069,400	15.7%
Wayne County	15,000	17,593,400	290,293	77,411	88,335	77,411	248,350	30,774	48,382	861,000	8,600	(6,400)	8,600	861,000	19,324,000	9.7%
West Shore	20,200	2,585,600	42,663	23,301	11,397	11,377	33,975	18,995	7,110	148,800	21,200	1,000	21,200	148,800	2,904,400	11.5%
\$1,692,700		\$323,654,200	\$5,340,330	\$1,780,110	\$1,780,110	\$1,780,110	\$5,340,330	\$890,055	\$890,055	\$17,801,100	\$1,386,200	(\$306,500)	\$1,386,200	\$17,801,100	\$360,642,600	10.8%

Data Notes		
Component	Source	Years
Performance improvement	CEPI	FYs 2018-2020
Performance completion number	Federal IPEDS	FYs 2018-2020
Performance completion rate	CEPI	FYs 2018-2020
Contact hours	State MCCDI	FY 2021
Administrative	State MCCDI	FYs 2020-2021